

**BIG data:**  
BIG challenge, BIG threat, BIG value or.... BIG hype?



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SIERTEELT(DIGI)TAAL

**22 januari 2015**

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## Objectives



### Doelstellingen/Opzet:

- 1) **Wat** is BIG data?
- 2) **Waarom** is BIG data relevant?
- 3) Inspireren dmv voorbeelden: **Hoe?**

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**INTRO**

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Knowledge, Information and Networks ([www.kinresearch.nl](http://www.kinresearch.nl))

Research/Education:

- Business Intelligence & Analytics/BIG data
- Data-driven business model innovation
- Online decision making (DSS & GDSS)
- Online (buying) behavior(emerging technologies)

Business Consultant.

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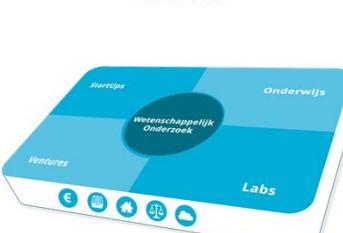
**INTRO**

**DCBA**  
AMSTERDAM CENTER FOR  
BUSINESS ANALYTICS

- Business Administration & Mathematics & Computer Sciences& ....
- Bachelor and Master Business Analytics
- Post Graduate Education: Business Analytics/ Data Science
- Multidisciplinary Research Center
- Eco System: Businesses & Science
- One stop shop: Access to all relevant academic Expertise

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**DCBA**  
AMSTERDAM CENTER FOR  
BUSINESS ANALYTICS



Verbinding door direct contact.

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(BIG) Data..... What is going on?

Met Big data bezig?

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(BIG) Data..... What is going on?

 Dan Ariely  
January 6, 2013  
Big data is like teenage sex: everyone talks about it, nobody really knows how to do it, everyone thinks everyone else is doing it, so everyone claims they are doing it...  
Like · Comment · Share

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(BIG) Data..... What is going on?

 nrc.nl OPINIE & DEBAT De oorzaak bestaat niet meer, alleen nog big data  
Tech 15  
Harvard Business Review  
GETTING CONTROL OF BIG DATA  
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(BIG) Data..... What is going on?

BIG Data..... Hype, kans of bedreiging?

 1V EenVandaag  
Home Archief Faits De Uitvoering Contact 20 jaar EenVandaag  
Big Data: belangrijker dan internet  
BIG DATA  
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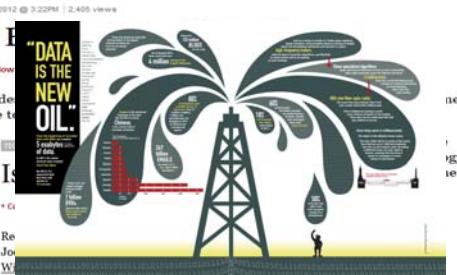
(BIG) Data..... What is going on?

"Data is the new **gold**, the new **gold** that waits to be excavated"

 YouTube, Social Media, etc.  
Binary code  
Data  
All Rights Reserved 2015

(BIG) Data..... What is going on?

A lot of BUZZ.....

 The Internet Is The New Oil  
Comment Now  
For decades has come to be  
It is a ti 1849 Ca may be immedi  
Re Jo W res  
TECH 6/21/2012 @ 3:22PM | 2,409 views  
DATA IS THE NEW OIL.  
© All Rights Reserved 2015

(BIG) Data..... What is going on?

Labels coined over time (last decade).

 BIG  
Nature 2008: Special issue on Big Data  
DATA  
SCIENCE  
BUSINESS ANALYTICS  
HBR 2012: Data Scientist : The Sexiest Job of 21st Century  
HBR 2006: Competing on Analytics  
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# (BIG) Data..... What is going on?

**What Happens in an Internet Minute?**

629,500 GB of global IP data transferred

- 20 New identities & identity theft
- 47,000 New download
- 61,141 New users
- 3 million New emails
- 3,000 New visitors
- 100,000 New friends
- 204 million New posts
- 143,000 New likes
- 230+ New YouTube accounts
- 3 million New tweets
- 1.3 million New video views
- 3 million Search queries
- 4 million New tweets
- 377,500 New users
- 1.3 million New video views
- IP To view all video content made today, such as second
- intel

And Future Growth is Staggering

Today there are 3.5 billion connected devices

In 2013, it's expected there will be 20 billion connected devices

In 2015, it would take you 5 years to count them all

(www.intel.com)

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# What is BIG data?






## How data is changing the car game for Ford.



**MyFord™ Mobile** uses an onboard wireless module integrated into the car's body, allowing the car to communicate with the Ford cloud computing service through familiar cellular technology.

Owners will use a smartphone app or website to communicate directly with their vehicle owner, helping to ensure up-to-the-minute access to vehicle information and a full suite of remote-controlled functionality.

Generates up to 25 GB of data per hour.

What is BIG data?

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**BIG DATA**

- Structured data
- Unstructured data

**VARIETY**

What is BIG data?

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**BIG DATA**

**VELOCITY**

Two aspects:

- Speed of data creation
- Speed of data delivery

What is BIG data?

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**BIG DATA**

**VERACITY**

• Single Version of the truth.....

• 1 in 3 business leaders don't trust the information they use to make decisions.

(<http://www-01.ibm.com/software/data/bigdata/>)

What is BIG data?

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**BIG DATA**

- Big data is about technologies and concepts that can handle the requirements imposed by these 4 Vs.
- That "Traditional Technologies" can't.

What is BIG data?

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**BIG DATA**

BIG data is more than simply a matter of size: it is also about creating insights!

Discovering what you don't know you don't know.....

**THE THINGS YOU DON'T KNOW YOU DON'T KNOW**

What is BIG data?

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**HEATMAP**

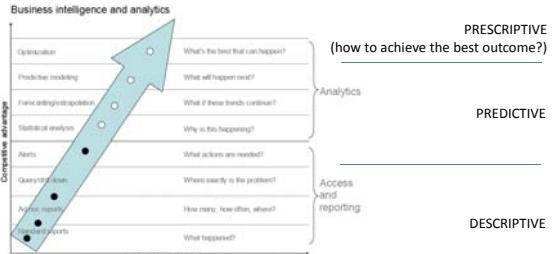
**ORTEC SPORTS**

<http://wc2014.ortecsports.com/league/56/team/771>

What is BIG data?



BIG data is more than simply a matter of size: it is about creating insights!


 A diagram illustrating the hierarchy of business intelligence and analytics based on the degree of intelligence. It shows a vertical axis from 'Descriptive' at the bottom to 'Predictive' and finally 'Prescriptive' at the top. 
 - \*\*Descriptive:\*\* Questions include 'What happened?', 'How many, how often, where?', and 'Access and reporting'. 
 - \*\*Predictive:\*\* Questions include 'Why is this happening?', 'What actions are needed?', and 'Where exactly is the problem?'. 
 - \*\*Prescriptive:\*\* Questions include 'What's the best that can happen?', 'What will happen next?', and 'What does this mean?'.
 An arrow points upwards from 'Descriptive' to 'Predictive' to 'Prescriptive'.

(Davenport & Harris, 2006)

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What is BIG data?



New measurement tools give us new insights.

(Courtesy: Andrew McAfee)

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What is BIG data?



<http://nl.wikipedia.org/wikimedia/Zonnestelselmediaviewer/File:Planets2013.jpg>

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What is BIG data?



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Why BIG data?



Moore's Law

Imagine this will happen for a technology that is fundamental for businesses....

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Why BIG data?

Second Half of the Chessboard



Erik Brynjolfsson & Andrew McAfee



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Why BIG data?

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Why BIG data?

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Why BIG data?

At some point a difference in degree becomes a difference in kind.

(Jan Rotmans)

*We leven niet in een tijdperk van veranderingen maar in een verandering van tijdperken.*

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Why BIG data?

*"We view big data and big data analytics as the mother lode of disruptive change in a networked business environment."*

(Baesens, Bapna, Marsden, Vanthienen, Zhao, 2014)

MIS Quarterly Call for Papers MISQ Special Issue on Transformational Issues of Big Data and Analytics in Networked Business

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Why BIG data?

**Strength in Numbers: How Does Data-Driven Decision making Affect Firm Performance?**  
(Brynjolfsson et al., 2012)

Empirical study: Results provide some of the first large scale data on the direct connection between data-driven decision making and firm performance.

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Why BIG data?

**Digital Innovation.**

Owing to the 50-year march of Moore's Law,  
-> relatively **cheap** and increasingly **easy-to-use** **world-wide** digital infrastructure.

This digital infrastructure has accelerated the emergence of new technologies— ( e.g. social media, analytics and big data, wearable devices, 3D printing) —that enable:

- **transformations in the way we live and work,**
- **how companies organize, and**
- **the structure of entire industries**

(Fitchman et al., 2014)

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Why BIG data?

Not only data, but also:

- Internet as a Service
- Cloud Computing
- High Performance Computing
- Crowd Sourcing
- Powerful Software (Open Source!)
- High Performance Analytics



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Why BIG data?



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Why BIG data?



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Why BIG data?



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Why BIG data?

The question is: *To be disruptor or disrupted.....*

Producten/Diensten

		Bestaand	Nieuw
		Ontregelaar: wij of zij?	Ontregelaar: wij of zij?
Markten	Bestaand	Ontregelaar: wij of zij?	Ontregelaar: wij !!
	Nieuw	Ontregelaar: wij of zij?	Ontregelaar: wij !!

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Why BIG data?

**From Transaction support to Asset, Value !**

**New business models.....**



Shell wil hardware delen, maar data niet.



FD 16 maart 2013

*Transaction -> Knowledge (analytics)*

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Big data: new business models?

From Transaction support to Asset, Value !

New business models.....



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Big data: new business models?

Disruptors.....

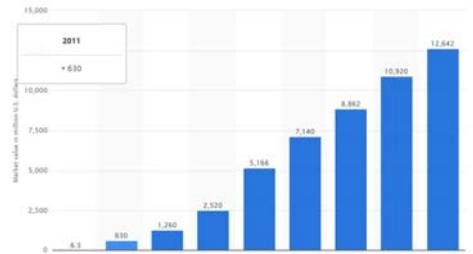



<http://www.businessweek.com/articles/2013-11-14/2014-outlook-health-care-apps-and-gadgets>

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Big data: new business models?

Wearable device market value from 2010 to 2018 (in million U.S. dollars)



Year	Market Value (in million U.S. dollars)
2010	4.5
2011	810
2012	1,260
2013	2,520
2014	5,166
2015	7,140
2016	8,882
2017	10,920
2018	12,042

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Big data: new business models?

Disruptor: customer intimacy.....

'Health apps in 2015 gedistribueerd via ziekenhuizen'

ICT

Niet de app stores, maar ziekenhuizen en zorginstellingen gaan in de toekomst health apps voor de mobiele telefoon verkopen. Dat is de uitkomst van de Global mHealth-enquête onder Amerikaanse bedrijven in de gezondheidszorg.



(www.zorgvisie.nl)

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BIG data: How (Social Listening)

Social Listening:



Big data as enabler.

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BIG data: How (Social Listening)

ACBA: Automatic news detection on Twitter (NU.nl)



Category	Mentions
WATER	W
LEIDEN - INZITTENDE VAN TE WATER	LEIDEN - INZITTENDE VAN TE WATER
GERAAKTE AUTO OVERLEDEN	GERAAKTE AUTO OVERLEDEN
GERAAKTE INZITTENDE	GERAAKTE INZITTENDE
MEDIA SOCIAL	MEDIA SOCIAL
GEDOWNLOAD @FLORICODEBOER	GEDOWNLOAD @FLORICODEBOER
AIRLINE	AIRLINE
ASIAN AIRLINES HELPT PASSAGIERS AAN STROOM	ASIAN AIRLINES HELPT PASSAGIERS AAN STROOM
GAD BUSINESS TRAVEL	GAD BUSINESS TRAVEL
PASSAGIERS (491-16)	PASSAGIERS (491-16)
ROBOTICA	ROBOTICA
KROES INVESTERT 10 MILJOEN IN EUROPESE ROBOTICA	KROES INVESTERT 10 MILJOEN IN EUROPESE ROBOTICA
INVESTEERT MILJOËNEN (42-42)	INVESTEERT MILJOËNEN (42-42)

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BIG data: How (Social Listening)

How Do You Feel Today?  
Harnessing the Power of Social Media Analytics in a Hyperconnected World

GLOBAL PULSE

Food Price Inflation

Tweets about the price of rice (per month)

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BIG data: How (Social Listening)

Marketingfacts

ES JAHN

channels

AFFILIATE MARKETING  
CUSTOMER SERVICE  
E-BUSINESS  
E-COMMERCE  
EMAIL MARKETING

Health apps: 1 op de 5 smartphone-bezitters managet gezondheid

©

<http://www.marketingfacts.nl/>

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BIG data: How (Social Listening)

Myfitnesspal.com

RunKeeper

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BIG data: How (Social Listening)

Recent gegeten

Nieuwste voeding

Populaire tags

©

Myfitnesspal.com

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BIG data: How (Social Listening)

Gezondheid en fitness: verkopen lifestyle-apps jouw informatie?

<http://nieuws.nl.softonic.com/gezondheid-en-fitness-verkopen-lifestyle-apps-jouw-informatie>

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Why BIG data?

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Producten/Diensten

	Bestaand	Nieuw
Markten	Ontregelaar: wij of zij?	Ontregelaar: wij of zij?
Nieuw	Ontregelaar: wij of zij?	Ontregelaar: wij !!

©

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### BIG data: Social Listening

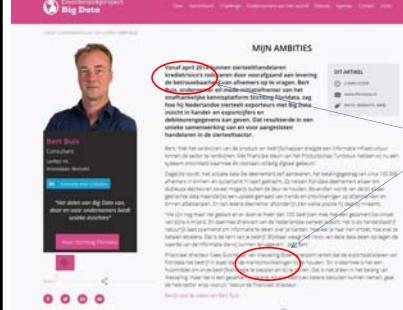
The Future of Prediction:  
How Google Searches Foreshadow Housing Prices and Sales

Housing Search Index (HSI) is strongly predictive of the future housing market:  
-Sales, and  
-Prices



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### BIG data: How



**Kredietrisico's Marktontwikkelingen**

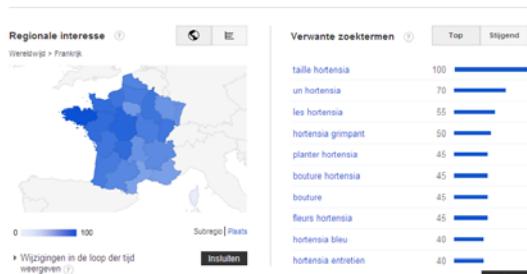
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### BIG data: How



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### BIG data: How



Verwante zoektermen	Waarde
taille hortensia	100
un hortensia	70
les hortensia	55
hortensia grimplant	50
planter hortensia	45
bouture hortensia	45
fleurs hortensia	45
hortensia bleu	40
hortensia éntration	40

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### BIG data: Challenges, Risks

- Data Privacy and Ethics: BIG Dilemma's!
- Data Obsession ("the dictatorship of data")
- Data Quality: new paradigms?
- Skills: Data Scientists
- Energy

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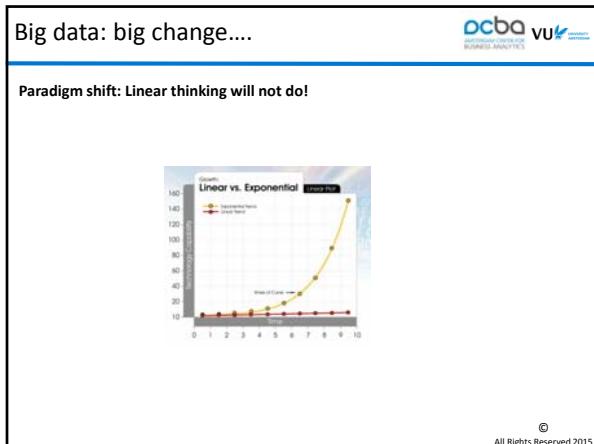
### Big data: big change....

What must be taken out of our head and left behind?



Question: "What are we going to do with the 'new thing'", must be changed in: "How are we going to change the old idea"!

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Dank voor uw aandacht!

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